Decade of Roma Inclusion - Republic of Macedonia

Action Plans

Contents

1.	HEALTHCARE ACTION PLAN	
	1.3. Information	
	1.4. Healthcare regulation and administration	8
	1.5. Access to healthcare	
2.	EDUCATION ACTION PLAN	. 10
3.	HOUSING ACTION PLAN	. 15
	3.1. Laws, regulations and advocacy	
	3.2. Urban planning	
	3.3. Quality of living	
	3.4. Education	
4.	EMPLOYMENT ACTION PLAN	. 21
	4.1. Information	. 22
	4.2. Education	. 23
	4.3. Opportunities and the legal regulations	.25
	4.4. Economy	. 27

DECADE OF ROMA INCLUSION – REPUBLIC OF MACEDONIA

1. HEALTHCARE ACTION PLAN

1.1 Healthcare

Improving Living Conditions					
Short-term goals/activities	Indicator	Monitoring	Data -current and need for new data-	Cross-cutting issues	Deadline/Time Frame
On-going implementation of legal obligations: 1.1. Water control once a month, even more frequently if necessary 1.2. Sanitary and epidemiological control once a month or more frequently if necessary 1.3. Air pollution control, daily monitoring 1.4.Radioactivity control – daily 1.5. Desinfection and insect cleansing – annually or when necessary	 1.1. Number of conducted controls, reports, information published in local and national media. 1.2. Number of conducted controls, reports, information published in local and national media. 1.3. Number of conducted controls, reports, information published in local and national media 1.4. Number of conducted controls, reports, information published in local and national media 1.5. Number of conducted controls, reports, information published in local and national media 				On-going 2005-2015

1.2. Healthcare Training

1. Improving the quality of healthcare trai	ning in the educational process				
Short-term goals/activities	Indicator	Monitoring	Data -current and need for new data	Cross-cutting issues	Deadline/Time Frame
Improving the quality of healthcare education in 30 places with increased involvement of Roma students 1.1. Establishing 10 medical teams 1.2. Developing 4 programmes for additional healthcare education	 1.1. Number of teams actively involved in healthcare education 1.2. Number of healthcare education programmes regularly delivered 1.2.1. Number of schools where healthcare education is regularly delivered by the teams 1.2.2. Decreased number of children suffering from infectious diseases and addictions 				On-going 2005-2015
2. Additional healthcare training for people	le outside the education system			_	
Short-term goals/activities	Indicator	Monitoring	Data -current and need for new data	Cross cutting issues	Deadline/Time Frame
Improving the quality of healthcare education in 20 places with increased involvement of Roma population 2.1. Opening of 5 healthcare-education centres 2.2. Developing 5 specific healthcare education programmes 2.3. Lectures once a month on given programmes in 20 places with increased involvement of Roma population	2.1. Number of operational education crentres2.2. Number of specific healthcare education programmes delivered2.3. Number of places where healthcare education is delivered once a month on regular basis				On-going 2005-2015

3. Promoting preventive healthcare measu	res to improve the health of Roma				
Short-term goals/activities	Indicator	Monitoring	Data -current and need for new data	Cross cutting issues	Deadline/Time Frame
Decreasing the risk factor of infectious diseases and addictions by 10% 3.1. Establishing expert teams within the Ministry of Health to develop, publish and disseminate healthcare education promotional material 3.2. Developing a programme with methodology to promote healthcare education by the expert team 3.3. Dissemination of promotional material	Decreased number of specific infectious diseases and addictions 3.1. Expert teams operate regularly/number of meetings, adopted decisions, conclusions				On-going 2005- 20015
4. Affirmative approach towards Roma stu	dents in medical schools and faculties				
Short-term goals/activities	Indicator	Monitoring	Data -current and need for new data	Cross cutting issues	Deadline/Time Frame
 4.1. Establishing a group within the Ministry of Education to determine the enrolment quota 4.2. Promotion of entry criteria, quotas and enrolment policies for secondary schools and faculties by means of informative sessions in 20 places with greater concentration of Romas 	 4.1. Regular meetings of the group – adopted decisions and conclusions 4.2. Number of NGOs promoting the conclusions, quota decisions and enrolment policies 				On-going 2005- 20015

1.3. Information

1. Greater coverage of Roma population	with health insurance				
Short-term goals/activities	Indicator	Monitoring	Data -current and need for new data	Cross cutting issues	Deadline/Time Frame
Awareness raising and informing Romas about their health insurance rights 1.1. Organizing 10 campaigns with media coverage and debates 1.2. Promotional material 1.3. Training of approximately 80 healthcare and social workers to work with the Roma community	Number of persons included in the health insurance system 1.1. Number of national and media camopaigns implemented 1.2. Developed promotional material 1.3. Number of health and social workers trained 1.4. Number of healthcare advisory centres setup				2005 - 2015
1.4. Establishing healthcare advisory centres in 20 Roma settlements					2005-2010
2. Full coverage of the Roma population w	vith primary healthcare				
Short-term goals/activities	Indicator	Monitoring	Data -current and need for new data	Cross cutting issues	Deadline/Time Frame
Promotion of the current legislation on primary healthcare 2.1. Establishing 10 mobile healthcare teams in cooperation with NGOs	Increased number of healthcare beneficiaries 2.1. Number of established mobile teams and NGOs involved				2005 - 2010
3. Creating conditions and human resource	es for on-going information of Romas con	cerning health in	surance and exerci	ising rights	
Short-term goals/activities	Indicator	Monitoring	Data -current and need for new data	Cross cutting issues	Deadline/Time Frame
Organizing 3 training sessions per year for NGO activists and Roma healthcare workers to communicate information to the Roma population 3.1. Employing at least 1 Roma in all healthcare and social centres	Number of training sessions delivered, number of NGO activists and Roma healthcare workers involved 3.1. Number of Romas employed in social and healthcare centres				2005 – 2015 2005-2008

1.4. Healthcare regulation and administration

1. Improving legal regulations					
Short-term goals/activities	Indicator	Monitoring	Data -current and need for new data	Cross cutting issues	Deadline/Time Frame
Amending part of the legal regulations 1.1. Assessment of the current state of affairs 1.2. Financial effect estimate	Amended legal regulations 1.1. Amendments done 1.2. Assessment done 1.3. Conformity with the Constitution assessed				2005-2006
2. Improving administrative procedures Short-term goals/activities	Indicator	Monitoring	Data -current and need for new data	Cross cutting issues	Deadline/Time Frame
 2.1. Technical equipment for 30 regional units 2.2 Training 70 employees 2.2.2.Linking the MoH with MLSP and the Health Fund 2.3. Introducing healthcare cards 2.3.1. Technical preparation 2.3.2. Training 70 employees 	 2.1. Number of equipped regional units 2.2. Number of persons trained 2.2.1. Signed Memoranda of Understanding 2.2.2. Frequency of communication and information exchanged 2.3. Electronic healthcare card introduced 2.3.1. Technical preparation completed 2.3.2. Number of staff trained 				2005 - 2011 2005-2007 2005-2007 2005-2015 2005-2007 2005-2007 2005-2007
3. Affirmative approach of employing Rom	na in the Healthcare sector				
Short-term goals/activities	Indicator	Monitoring	Data -current and need for new data	Cross cutting issues	Deadline/Time Frame
Implementing equal representation 3.1. Roma employment in healthcare planned at 420 3.2. Coordination between education and employment	3.1. Number of newly employed Roma in healthcare3.2. Achieved coordination between the Ministry of Education, Employment Agency and Ministry of Health				2005-2015

1.5. Access to healthcare

1. Easier access to healthcare institutions	for Roma				
Short-term goals/activities	Indicator	Monitoring	Data	Cross cutting	Deadline/Time
			-current and need	issues	Frame
			for new data		
Opening clinics and healthcare centres in 20 towns	Number of clinics and healthcare centres opened				2005-2015
with Roma population	in 20 bigger towns				
1.1. Employment of 450 Roma medical staff in	1.1. Number of medical staff employed				
healthcare institutions					
2. Initiating a proactive approach of public	healthcare institutions towards special Ro	ma categories			
Short-term goals/activities	Indicator	Monitoring	Data	Cross cutting	Deadline/Time
			-current and need	issues	Frame
			for new data		
Organizing regular annual check-ups of Roma	Number of annual check-ups of Roma women				2005 - 2015
women in 20 Roma populated towns	organized in 20 towns				
2.1. Full coverage of children with vacination	2.1. Number of children vacinated				
2.2. Annual check-ups of children outside the	2.2. Number of registered families with				
education process	unresolved status and documents acquired for				
2.3. Recordkeeping for families with unresolved	healthcare				
status for receiving primary healthcare	healtheare				

2. EDUCATION ACTION PLAN

EDUCATION ACTION PLAN

1. Greater inclusion of Roma population in	I. Greater inclusion of Roma population in all levels of the education system					
Short-term goals/activities	Indicator	Monitoring	Data -current and need for new data	Cross cutting issues	Deadline/Time Frame	
 1.1. Consistent implementation of legal provisions (including compulsory primary education) 1.2. Creating conditions and promotion of adult education (including primary education for adults) 1.3. On-going information activities on education targeting Roma parents (on enrolment of children in primary education, campaigns etc.) 	 1.1. Rate of inclusion of Roma and non-Roma children and young people on all levels of the education system 1.2. Number of adult Romas who completed primary education or other forms of adult education 1.3. Rate of enrolment of Roma children in first grade 	National working group National working group	Necessary data accessible to the Ministry of Education and the State Statistical Office As above As above, plus reports from relevant NGOs	Gender data on inclusion/boys/me n and girls/women As above As above	2005-2015 2005-2015	
 1.4. Establishing a combined gymnasium and VET secondary school of appropriate quality in Suto Orizari 	1.4. Opened secondary school in Suto Orizari; Number of students enrolled (Roma and non- Roma)	National working group	As above	As above As above	2005-2015	
1.5. Enabling access to secondary education for young Roma students (meeting minimum standards)	1.5. Number of young Roma enrolled in secondary education; Number of young Roma who complete secondary education	National working group National working	As above	As above As above	2005-2010	
 1.6. Enabling access to higher education for young Roma students (meeting minimum standards, including quotas) 1.7. Enabling access to ache berghing for Parage 	1.6. Number of young Roma enrolled in higher education; Number of young Roma who complete higher education	National working group	As above	As above	2005-2015	
1.7. Enabling access to scholarships for Roma secondary and higher education students	1.7. Number of Roma students receiving scholarships	National working group			2005-2015	
					2005-2015	

EDUCATION ACTION PLAN

. Reduced drop-out rate of Roma children on all levels of the education system						
Short-term goals/activities	Indicator	Monitoring	Data	Cross-cutting	Deadline/	
			-current and need	issues	Time Frame	
		NT (* 1 1*	for new data	Gender data on		
2.1. Providing assistance and support for on-going quality monitoring with available resources of the	Drop-out rates of Roma and non-Roma children at all levels of the education system	National working	Necessary data accessible to the	inclusion/boys/men		
community	at an levels of the education system	group	Ministry of	and girls/women		
connicinty			Education and the		2005-2015	
2.2. Providing conditions for inclusion of all Roma	Number of Roma students involved in assistance	National working	State Statistical Office	As above		
children in the (future) compulsory pre-school	and support programmes for monitoring the	group	Office			
education	education process		As above, plus	As above		
		AT / 1 1	reports from relevant	115 00000	2005 2015	
2.3. Increasing the number of Roma parents in Parent's Boards in the schools	Enrolment rate of Roma and non-Roma children in pre-school education	National working	NGOs		2005-2015	
ratent's Boards in the schools	in pre-school education	group	As above			
			110 000 10	As above		
2.4. Introducing compulsory annual school	Percentage of Roma parents in Parent Boards of	National working		As above		
programmes for cooperation with Roma parents	schools (in relations to the Roma students in	group	As above	115 00000	2007-2015	
	those schools)					
2.5. Introducing compulsory annual school	Number of schools that plan and implement	National working	As above	As above		
programmes to decrease stereotyping, overcome	annual programmes for cooperation with Roma	group				
prejudices and improve mutual respect between	parents	Broup				
the students of different ethnic communities	L				2005-2015	
			As above			
2.6. Providing assistance and support for Roma	Number of schools that plan and implement	National working	As above			
students in the learning process	annual programmes to improve mutual respect between students from different ethnic	group				
	communities				2005-2015	
	communities				2003-2013	
	Number of Roma students supported	National working				
		group				
					2005-2015	

EDUCATION ACTION PLAN

Short-term goals/activities	Indicator	Monitoring	Data -current and need for new data	Cross-cutting issues	Deadline/Time Frame
 3.1. Training of teachers on intercultural learning and respecting differences 3.2. Defining and implementing systems and mechanisms for: 	Rate of success of Roma and non-Roma children in the schools (comparison of the average) Number of teachers trained in intercultural learning and respecting differences	National working group	Necessary data accessible to the Ministry of Education and the State Statistical Office	Gender data on inclusion/boys/ men and girls/women As above	2005-2015
motivating teachers from schools to take up a proactive and constructive approach towards differences and conflict situations that resultat from stereotypes and prejudices about the Roma population; punishing and rejecting inappropriate behaviour and responses of teachers in schools resulting from stereotyping and prejudices about the Roma	Number of motivated (rewarded) teachers and school managements for proactive and constructive relations as referred to in activity 3.2 Number of punished (reprimanded) teachers and school managements for inappropriate behaviour and responses in terms of activity 3.2	National working group	As above	Gender data on inclusion/boys/ men and	
B.3. Establishing a body within the Ministry of Education and Science to deal with interethnic ntolerance and conflictsB.4. Recommendation by the Ministry of	Established body dealing with interethnic intolerance and conflicts; Number of cases processed by the body Recommendation sent out	National working group National working	Necessary data accessible to the Ministry of Education and the State Statistical	girls/women	2005-2015
Education and Science to introduce teaching naterial about Roma culture, tradition and history at the Pedagogical Faculty and other faculties nvolved in pre-service teacher training		group	Office Ministry of Education and Science		2005

DECADE OF ROMA INCLUSION – REPUBLIC OF MACEDONIA

Short-term goals/activities	Indicator	Monitoring	Data -current and need for new data	Cross-cutting issues	Deadline/Time Frame
4.1. Establishing a study group in Roma language at the Pedagogical Faculties	Number of Roma teachers (graduated and employeed) Study group operational; Number of enrolled Roma students at the Roma langauge groups	National working group	Necessary data accessible to the Ministry of Education and the State Statistical Office	Gender data on inclusion/boys/ men and girls/women	2008
				As above	
4.2. Providing access to scholarships for Roma students at Pedagogical faculties in the country as well as for students abroad studying at universities that do not exist in Macedonia (in line with the previous activity 4.1)	Number of Roma students on the Pedagogical faculties in the country receiving scholarships; Number of Roma students studying abroad at universities that do not exist in Macedonia (in line with the previous activity 4.1)	National working group	As above	As above	2005-2015
4.3. On-going in-service teacher training for Roma about the use of Roma language in the teaching process	Number of Roma teachers trained to use Roma language in the teaching process	National working group	As above	As above	2005-2015
4.4. Establishing a Department for Roma Studies	Roma Studies Department established; Number of students enrolled in Roma Studies	National working group	As above		2005-2015

HOUSING ACTION PLAN

3.1. Laws, regulations and advocacy

Short-term goals/activities	Indicator	Monitoring	Data -current and need for new data	Cross-cutting issues	Deadline/Time Frame
1.1. Anaysis of regulations on civic participation in decision-making on local level and proposals for their amendments.	1.1. To what extent were Romas, on the basis of the new regulations and mechanisms, addressed requests or were consulted as a community on				2005
1.2. Respective harmonization of identified laws and regulations	national and local level.				2005
-	1.2 Percentage of Romas who clearly understand and apply laws				
. Affirmative action regulation					
Short-term goals/activities	Indicator	Monitoring	Data -current and need for new data	Cross-cutting issues	Deadline/Time Frame
2.1. Identification of international and national egislation related to housing	2.1. Amended or adopted housing laws 2.2. Comparative study of the laws in other				2005 2005
2.2. Ratification of international regulations	European countries.				2006
2.3. Drafting regulations and their adoption	2.3. Number of resolved requests in relations to the newly adopted laws and regulations				in continuity
. Resolving the issue of illegal houses					
Short-term goals/activities	Indicator	Monitoring	Data -current and need for new data	Cross-cutting issues	Deadline/Time Frame
	3.1. Harmonized laws and opportunity to		İ		2005 – 2015 in
	11 5			Į – – – – – – – – – – – – – – – – – – –	
3.1. Identification of laws and bylaws3.2. Harmonization of laws and other regulations in the attempt to solve the issue of illegal houses	legalize illegal houses 3.2. Number of legalized illegal houses				continuity

3.2. Urban planning

3. Urban-planning of settlements predomi Short-term goals/activities	Indicator	Monitoring	Data -current and need	Cross-cutting issues	Deadline/Time Frame
 1.1. Screening current situation 1.2. Adopting urban plans in settlements predominantly inhabited by Roma 1.3. Continiuous information provided to Roma communities about the adoption of urban plans 	1.1. Number of reports from the screening1.2. Number of urban plans adopted1.3. Number of public announcements,submitted requests and positively resolved cases		for new data		2005 – 2015 in continuity
Legalization of illegal buildings where a	the conditions allow that		•		
Short-term goals/activities	Indicator	Monitoring	Data -current and need for new data	Cross-cutting issues	Deadline/Time Frame
2.1. Support from the Government and the local authorities for lobby groups from Roma communities where Roma are not politically represented	2.1. Number of reports, prepared technical documentation and implemented projects for legalizing illegal buildings				2005 - 2015

3.3. Quality of living

1. Making it easier for Roma population to solve their housing problems						
Short-term goals/activities	Indicator	Monitoring	Data -current and need for new data	Cross-cutting issues	Deadline/Time Frame	
 1.1. Encouraging local authorities to solve housing problems of Romas 1.2. Creating a special fund for solving Roma housing problems. 1.3. Encouraging the construction of collective flats for social housing of Roma. 1.4. Improving hygienic living conditions in Roma settlements 1.5. Locating illegal dumps and cleaning up the area 1.6. Organizing collection, transpor and management of municipal waste. 	 1.1. Number of municipalities that implemented actions to resolve Roma housing problems 1.2. Number of Romas who use funds from the special fund 1.3. Number of Romas who received social flats. 1.4. Number of actions, together with the municipal utilities, to improve the living conditions in Roma settlements 1.5. Number of cleaned up dumps 1.6. Regular collection of waste from Roma settlements 				2005 – 2015	

2. Improving infrastructure in Roma settlements						
Short-term goals/activities	Indicator	Monitoring	Data -current and need for new data	Cross-cutting issues	Deadline/Time Frame	
 2.1. Reconstruction of the current water-supply and sewage system in Roma settlements 2.2. Improving the quality of drinking water in the water-supply system 2.3. Planning and building a new water-supply and sewage system in Roma settlements 2.4. Reconstruction of the current road networks in Roma settlements 2.5. Planning and building a new road network in Roma settlements 2.6. Reconstruction of the current power supply and postal network in Roma settlements 	 2.1. Number of completed reconstructions of water-supply network in Roma settlements 2.2. Number of constructed drinking water-supply systems in Roma settlements 2.3. Number of constructed water-supply and sewage systems in Roma settlements 2.4. Length of reconstructed road network in Roma settlements 2.5. Constructed new street network in Roma settlements 2.6. The extent to which Roma can have access to the postal network so that they can use it 				2005 -2010	
3. Substandards - Decreasing the number	r of substandard homes					
Short-term goals/activities	Indicator	Monitoring	Data -current and need for new data	Cross-cutting issues	Deadline/Time Frame	
 3.1. Identifying inappropriate housing conditions in Roma settlements. 3.2. Amendments of detailed urban plans in Roma settlements 3.3. Amendments of the Master Plan for Roma settlements. 3.4. Planning and building collective and individual social flats 3.5. Granting land for the construction of 	 3.1. Adoption of legal regulations on minimum standards for living and identification of Roma settlements below minimum standards. 3.2. Number of adopted detailed urban plans 3.3. Number of adopted Master plans 3.4. Number of built collective and individual buildings. 3.5. Awarded locations for collective housing 				2008 - 2010 2005 - 2015	
collective social flats for Roma					2005 - 2015	

3.4. Education

1. Using, adjusting or opening informati	on centres				
Short-term goals/activities	Indicator	Monitoring	Data -current and need for new data	Cross-cutting issues	Deadline/Time Frame
 1.1. Identifying the need for opening or using the current information centres 1.2. Equipping information centres 1.3. Training staff in information centres 	Percentage of Romaa who use the services of the information centres in the field of housing. Percentage of information provided				2005 - 2006
2. Organizing information media campa Short-term goals/activities	<i>igns following the adoption of new laws</i> Indicator	Monitoring	Data -current and need	Cross-cutting issues	Deadline/Time Frame
 2.1. Every legislator-body should provide within its plans information campaigns 2.2. Determining adequate forms of informing according to local conditions 2.3. Training and technical assistance to get the pages and technical for building 	Number of public debates on new laws of vital interest for Roma communities Level of knowledge about the new regulations that rae directly related to Roma communities		for new data		2007 - 2015
necessary documentation for building	Number of Romas who managed to compile a set of documents on their own and who are informed about the way these documents can be obtained.				on-going

DECADE OF ROMA INCLUSION – REPUBLIC OF MACEDONIA

4. EMPLOYMENT ACTION PLAN

4.1. Information

1. Improving the level of information of Roma population from the field of employment							
Short-term goals/activities	IndicatorNumber of completed reconstructions	Monitoring	Data	Cross-cutting	Deadline/Time		
	of water-supply network in Roma settlements		-current and need	issues	Frame		
			for new data				
1. Regular increase of coverage of Roma in	- Number of trained staff in Employment centres	National working	Ministry of Labour	All proposed	2005 - 2006		
programmes for counselling and preparing for employment	working with Roma related programmes - How many Romas faced problems in	group to transform itself into a	and Social Policy of RM	activities are based on the	2005 -2015		
1.1. Training staff for the Employment centres	excerizing their rights and the rights of others:	Monitoring and	Employment	gender aspects,	2005 -2015		
1.2. Training on the rights and obligations of unemployed and employed persons	 number of requests number of compaints 	Evaluation Team for the	Agency of RM	decreasing and eliminating	2008 - 2015		
1.3. Practical training for unemployed1.4. Cooperation with the business sector/mediation	- regular registration - Number of Romas who made use of training	implementation of the Action Plan for	Ministry of Economy	negative discrimination,	2007 - 2015		
1.5. Training on setting up own businesses	- Number of sucessful mediation for jobs (employed Romas)	Employment. The team's first activity	(using existing databases and	and poverty reduction of	2006		
2. Establishing local teams in municipalities with more than 500 unemplyed Romas to promote,	- Number of newly setup businesses and number of employments	will be to choose relevant	creating new ones)	Romas in the Republic of	2006 - 2007		
inform and mediate their employment		methodology and		Macedonia	2006 - 2015		
2. 1. Needs assessments: types of information and	- Already developed methodology	draft a M&E Plan.			2008 - 2015		
methodology	- Developed information strategy:	Evaluation will					
2.2. Preparing an approach towards unemployment	- measures	also be done by an			2008		
Romas and appropriate measures	- procedures	external evaluator					
2.3. Developing promotional material on working							
opportunities	- Amount of available informative material for Roma communities						
2.4. Establishing 7 local teams							
2.5. Training local teams	- Number of local teams established - Number of trained members of local teams						
2 Engling greater assess to information by using							
3. Enabling greater access to information by using new forms that are adequate for the needs and	involved in programmes						
reality of the Roma communities	- Number of employed Romas						
3.1. Organizing direct meetings	- Number of new employments,				2005 - 2015		
3.2. Organizing Labour Force Fair	- Number of new employments, - New businesses and concluded partnerships				2010, 2012, 2014		
5.2. Organizing Labour Force Fair	- new ousinesses and concluded partiterships				2010, 2012, 2014		

4.2. Education

1. Raising the level of education of Roma population and increasing their opportunities on the labour market						
Short-term goals/activities	Indicator	Monitoring	Data	Cross-cutting	Deadline/Time	
			-current and need	issues	Frame	
			for new data			
1. Creating legal opportunities for completing	Drafted document with the official number of				2005 - new	
primary education	Romas with incomplete primary education				balance every 2	
1.1. Designations Designation has been all a second s	Drafted document /ANALYSIS/ on the				years	
1.1. Registering Romas who haven't completed primary education	conditions and opportunities within the existing legal framework and operational programme of					
primary education	the Ministry of Education				2005-2006	
1.2. Developing programmes for completing	- Secured conditions, opportunities, premises				2003-2000	
primary education	and human resources					
1 5	- Number of lessons delivered				2006	
1.3. Organizing teaching activities						
	Number of Romas interested in re-qualification					
2 Establishing regional advection control	programmes					
2. Establishing regional education centres	Number of Romas re-qualified who are				2006 - 2015	
2.1. Informing unemployed Romas on the	employed					
opportunities and benefits of acquiring certain	Number of developed and implemented re-					
qualifications	qualification programmes for Roma					
					2005-2006	
	Number of developed and implemented specialized re-qualification programmes for					
2.2. Re-qualification programmes	Roma					
					2005-2006	
2.3. Specialized programmes						
2.5. Specialized programmes						

2. Raising the level of knowledge and skills of the Roma population							
Short-term goals/activities	Indicator	Monitoring	Data -current and need for new data	Cross-cutting issues	Deadline/Time Frame		
1. Establishing counselling business centres 1.1. Assistance in registering small and medium-	Number of Roma businesses registered as SMEs Number of Romas who use credit lines				2005 - 2015		
sized businesses	Increased number (comparison of data) of successful Roma businessmen				2005 - 2015		
1.2. Information on conditions and means of using loans					2005 - 2015		
1.3. Counselling services and seminars on successful management of companies	Drafted document /paper/ on the opportunities						
2. Including Romas in existing and future projects	available within the existing legal framework as well as the current and future projects						
as implementors	Number of Romas trained in project management				2005, 2010		
2.1. Taking stock on the avaliable capacity2.2. Training selected persons	Number of lobby groups established				2006, 2008, 2010		
2.3. Establishing lobby groups					2006 - 2015		

4.3. Opportunities and the legal regulations

1. Implementation of legal provisions on equal representation of Roma (Framework Agreement)							
Short-term goals/activities	Indicator	Monitoring	Data -current and need for new data	Cross-cutting issues	Deadline/Time Frame		
1. Monitoring on annual basis Roma employment in Public Administration	Drafting precise and comprehensive reports				2005-2015		
a. Report on the number of Romas employed /research and analysis							
2. Creating national programmes and regu	lations to increase Roma employment and	l involvement		I			
Short-term goals/activities	Indicator	Monitoring	Data -current and need for new data	Cross-cutting issues	Deadline/Time Frame		
 <u>A. Benefits for employers:</u> a.a) Overview of the existing legal framework for tax exemptions a.b) Creating new legal solutions <u>B. Programmes for NGOs with an obligation to work on outreach activities for 5 years:</u> b.a) Identifying relevant NGOs b.b) Determining regions b.v) Drafting 5-year programmes b.g) Creating databases b.d) Providing funds b.l) Coordination with all relevant organizations and institutions 	Determining criteria on the basis of the overview Drafted legal solutions Selected NGOs, implementors and partners in implementation Selected 3 regions Drafted and adopted programme Operational databases and accessibility Secured 70% of the funds from donations, 30% national funds Network established				2005 2006 - 2007 2005 -2006 2005 - 2006 2005 2006 - 2011 2005		

3. Promoting Romas with limited chances on the local labour market within the local AP for employment and territorial employment agreements							
Short-term goals/activities	Indicator	Monitoring	Data	Cross-cutting	Deadline/Time		
			-current and need for new data	issues	Frame		
<u>A. Benefits for employers at local level:</u> a.a) Involving unqualified Romas	Minimum 30% of the involved are Roma (on annual level)				2005 -2012		
a.b) Involving Romas in agriculture	20% Roma involved in agricultural activities (on annual level)				2005 - 2015		
a.c). Creating foreign investment programmes	Designed and adopted programme				2007		
 <u>B. Implementing measures for transforming unregistered businesses on local level:</u> a.a) Ovierview of transformation measures implemented up to date a.b) Assessment of the effects on Roma a.c) Creating new legal soultions 	Developed document - basis for further transformation of businesses of Roma Drafted document - analysis of the effects Drafted and adopted legal solutions				2005 2005 - 2006 2006 - 2007		

4.4. Economy

1. Transformation of grey economy in Romas into a legal form of working							
Short-term goals/activities	Indicator	Monitoring	Data	Cross-cutting	Deadline/Time		
			-current and need	issues	Frame		
			for new data		2005 2015		
<u>1. Providing programmes and projects for grant</u> <u>awards for employing Romas and Roma self-</u> <u>employment as an incentive for employers:</u> a.a) drafting projects from employers, NGOs, institutions, civic groups a.b.) lobbying donors and advocating for grants a.c.) On-going communication with World Bank	Number of employed Romas following the implementation of such projects Number of persons employed, number of approved projects, amount of funds	National working group to transform itself into a Monitoring and Evaluation Team for the implementation of	Ministry of Labour and Social Policy of RM Employment Agency of RM Ministry of	All proposed activities are based on the gender aspects, decreasing and eliminating negative	2005 - 2015 2005 - 2015		
and other donors 2. Overall support of SMEs and family businesses by means of financial, educational and information activities: a.a) organizing debates on family businesses and SMEs in towns	Number of debates, participants, family businesses and SMEs	the Action Plan for Employment. The team's first activity will be to choose relevant methodology and draft a M&E Plan. Evaluation will also be done by an external evaluator	Economy (using existing databases and creating new ones)	discrimination, and poverty reduction of Romas in the Republic of Macedonia	2007 - 2015		
3. Employing one Roma person in local Employment agencies a.a) raising funds from donors for a test period of 1	Number of employed in local Employment Agencies				2007 - 2015		
year	- Number of interviews						
h) interminent iteration and interminent in the	- Number of candidates				2006		
a.b.) interviews to identify potential candidates	Number of AP and employed Romas				2000		
 <u>4. Developing Decade Action Plans for</u> <u>Employment</u> a.a) Discussions with local authorities 	Quality and quantity of the activists who participate in the team				2006		
a.b) establishing a team to participate in planning, implementation and monitoring of the local Action					2005 - 2015		

DECADE OF ROMA INCLUSION – REPUBLIC OF MACEDONIA

Plan <u>5. Establishing a business lobby group:</u> a.a) regular meetings with Roma businessmen	Results from the meetings, number of participants		2005 - 2006 2005
a.b) establishing structure of the business lobby group	Number of established structures of the lobby group		2006 - 2007
a.c) activities of the business lobby group	Number and recordkeeping of lobbying activities, meetings with donors and banks		2005 - 2015